

BARBICAN CENTRE BOARD

Wednesday, 16 November 2022

Minutes of the meeting of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 16 November 2022 at 11.00 am

Present

Members:

Tom Sleigh (Chairman)	Wendy Hyde
Alderman Sir William Russell (Deputy Chairman)	Deputy Edward Lord
Tobi Ruth Adebekun (Deputy Chairman)	Wendy Mead
Deputy Randall Anderson	Mark Page (External Member)
Stephen Bediako (External Member)	Jens Riegelsberger (External Member)
Zulum Elumogo (External Member)	Jane Roscoe (External Member)
Gerard Grech (External Member)	Irem Yerdelen
Deputy Ann Holmes	Alpa Raja

In Attendance

Officers:

Ben Dunleavy	- Town Clerk's Department
Nick Adams	- Barbican Centre
Udhay Bhakoo	- Barbican Centre
Matthew Cooper	- Town Clerk's Department
Will Gompertz	- Barbican Centre
Natasha Harris	- Barbican Centre
Ali Mirza	- Barbican Centre
Kehinde Haastrup-Olagunju jnr	- Town Clerk's Department
Jonathon Poyner	- Guildhall School of Music and Drama and Barbican Centre
Claire Spencer	- Barbican Centre
Sarah Wall	- Chamberlain's Department

1. APOLOGIES

Apologies for absence were received from Michael Asante, Farmida Bi and Tijs Broeke.

Munsur Ali and Deputy Graham Packham observed the meeting virtually.

The Chair made a statement expressing his gratitude to former Board Member Russ Carr. He thanked Mr Carr for his important contribution as Member of the Board and the Finance and Risk Committee, and the enormous energy and commitment that he brought to these roles. The Chair highlighted in particular

Mr Carr's role in assisting with tax credits, which had an extremely beneficial impact on the Barbican Centre. The Chair thanked Russ for his personal generosity as a donor to the Barbican Centre and for his time commitments to the Board. The Board agreed unanimously with the Chair's tribute, and agreed that the Chair should write to Mr Carr following the meeting.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

3. **BOARD MINUTES**

The public minutes and non-public of the meeting held on 21 September 2022 were approved as a correct record.

a. **Finance and Risk Committee Update**

The Chair provided Members with an update from the meeting of the Finance and Risk Committee on 7 November 2022.

b. **Nominations, Effectiveness and Inclusion Committee Update**

The Chair provided Members with an update from the meeting of the Nominations, Effectiveness and Inclusion Committee on 9 November 2022.

4. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Members received a report of the CEO, Barbican Centre, providing updates on the activities of the Barbican Centre.

The CEO informed Members that since the publication of the report, the Centre had launched its Zero-Tolerance Statement, with a good turnout at the launch event.

RESOLVED, that – Members endorse Management's approach to the future activities of the Centre.

5. **DRAFT HIGH-LEVEL BUSINESS PLAN 2023/24 - BARBICAN**

Members received a report of the CEO, Barbican Centre relative to the high-level Business Plan for the Barbican Centre for 2023/24.

RESOLVED, that – Members approve the departmental Business Plan for 2023/24.

Agreed

6. **SAFEGUARDING POLICY AND IMPLEMENTATION PLAN**

Members received a report of the CEO, Barbican Centre relative to the Safeguarding Policy and implementation plan.

Deputy Edward Lord volunteered for the role of Board Safeguarding Lead.

RESOLVED, that – Members:

- Approve the policy and implementation plan

- Appoint Deputy Edward Lord as the Board Safeguarding Lead to support the Barbican Designated Safeguarding Lead and safeguarding work at the Barbican.

7. **BARBICAN CENTRE TRUST - ARTICLES OF ASSOCIATION**

Members received a report of the Town Clerk relative to proposed changes to the Barbican Centre Trust's Articles of Association.

Members discussed the proposed change granting the City of London Corporation the right to appoint a further trustee. With regards to the stipulation that the relevant office by reference to which the appointment is made must be specified, the Board agreed to recommend to the Court that the position of Deputy Chairman of the Board would be a suitable office.

RESOLVED, that – Members:

1. recommend to the Court of Common Council that the Court endorses the proposed change to the Barbican Centre Trust's charitable objects, trustee benefit provisions, and the City Corporation related appointments to the Trust's Board of Trustees *ex officio* as follows –
 - (a) the Chair for the time being of the Barbican Centre Board or another member of the Barbican Centre Board nominated by its then current Chair;
 - (b) the Chief Executive Officer for the time being of the Barbican Centre;
 - (c) a further Trustee who the City Corporation shall have the right to appoint or remove specifying the relevant office by reference to which such appointment is to be made, recommending that the Deputy Chairman of the Barbican Centre Board would be a suitable office; and
2. in addition to the matters set out in Recommendation 1, to endorse other proposed changes and authorise the Town Clerk, in consultation with the Chair and Deputy Chair of the Barbican Centre Board, to provide the City Corporation's response to the Trust.

8. **BARBICAN CENTRE - NEW RETAIL UNIT**

Members received a report of the CEO, Barbican Centre, relative to the new retail unit project at the Barbican Centre.

RESOLVED, that – the report be received and its contents noted.

9. **PURCHASE OF STEINWAY MODEL D PIANO FOR THE BARBICAN CENTRE CONCERT HALL**

Members received a report of the CEO, Barbican Centre, relative to the purchase of a Steinway for the Barbican Centre Concert Hall.

RESOLVED, that – the report be received and its contents noted.

10. **INTERNAL AUDIT UPDATE**

Members received a report of the Head of Internal Audit providing an update on Internal Audit activity related to the Barbican Centre.

RESOLVED, that – the report be received and its contents noted.

11. PROJECTS UPDATE

Members received a report of the CEO, Barbican Centre, providing a report on the progress and financial position of the live refurbishment and maintenance projects.

RESOLVED, that – the report be received and its contents noted.

12. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD

There were no questions.

13. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

There was no other business.

14. EXCLUSION OF THE PUBLIC

RESOLVED – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

Item No.

Paragraph No.

15. NON-PUBLIC BOARD MINUTES

The non-public minutes of the meeting held on 21 September 2022 were approved as a correct record.

a. Finance and Risk Committee non-public update

The Chair provided Members with an update from the non-public session of meeting of the Finance and Risk Committee on 7 November 2022.

b. Nominations, Effectiveness and Inclusion Committee non-public update

The Chair provided Members with an update from the non-public session of meeting of the Nominations, Effectiveness and Inclusion Committee on 9 November 2022.

16. LONDON SYMPHONY ORCHESTRA - ANNUAL REVIEW FOR 2021/22

Members received a Report of the Managing Director of the London Symphony Orchestra relative to the Annual Review for 2021-22.

17. MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS

Members received a Report of the CEO, Barbican Centre providing non-public updates on the activities of the Barbican Centre.

18. **BARBICAN BUDGET 2023/24**
Members received a Joint Report of the CEO, Barbican Centre and the Chamberlain relative to the Barbican Centre Budget for 2023/23.
19. **BARBICAN RENEWAL - PROJECT UPDATE**
Members received a Report of the CEO, Barbican Centre, providing an update on the Barbican Renewal project.
20. **BARBICAN BUSINESS REVIEW - SEPTEMBER 2022 (PERIOD 6 - 22/23)**
Members received a joint report of the CEO, Barbican Centre and the Chamberlain relative to the Barbican Business Review for September 2022.
21. **RISK UPDATE**
Members received a report of the CEO, Barbican Centre, providing an update on the risk management system at the Barbican Centre.
22. **CONTROVERSIAL PROGRAMMING RISK REGISTER**
Members received a report of the CEO, Barbican Centre, providing an update on controversial programming risks at the Barbican Centre.
23. **CYBER SECURITY ANNUAL REPORT**
Members received a report of the CEO, Barbican Centre, relative to the annual review of the Barbican Centre and Guildhall School for Music and Drama's Cyber Security posture.
24. **EDI AND HR ACTION PLAN QUARTER 3 UPDATE**
Members received a report of the CEO, Barbican Centre, providing an update on Quarter 3 of the EDI and HR Action Plan.
25. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
There were no questions in the non-public session.
26. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**
There were two items of other business in the non-public session.

The meeting ended at 13.30

Chairman

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